

**WOMEN IN NEED SOCIETY OF CALGARY**  
**Financial Statements**  
**December 31, 2025**

**WOMEN IN NEED SOCIETY OF CALGARY**  
**Index to Financial Statements**  
**As at and for the year ended December 31, 2025**

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## INDEPENDENT AUDITOR'S REPORT

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To: The Directors of **Women in Need Society of Calgary**

### Opinion

We have audited the financial statements of Women in Need Society of Calgary (the "Society"), which comprise the statement of financial position as at December 31, 2025 and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at December 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the 2025 Annual Report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

The Annual Report is expected to be made available to us after the date of this auditor's report. If, based on the work we will perform on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact to those charged with governance.

### Responsibilities of Management and Those Charged With Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

## Independent Auditor's Report (continued)

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance, regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Kennedy Mack Shusarchuk Stewart LLP*

Chartered Professional Accountants

March 26, 2026  
Calgary, Alberta

**WOMEN IN NEED SOCIETY OF CALGARY**

**Statement of Financial Position**

**As at December 31, 2025**

	2025	2024
<b>Assets</b>		
Current		
Cash and cash equivalents (Note 3)	\$ 1,070,357	\$ 681,470
Restricted cash and cash equivalents (Note 3)	444,016	218,226
Contributions receivable	93,076	113,864
Accounts receivable	35,309	14,690
Goods and services tax recoverable	44,549	38,660
Prepaid expenses and deposits	236,421	224,612
	<u>1,923,728</u>	<u>1,291,522</u>
Restricted cash and cash equivalents (Note 3)	500,000	1,500,000
Investments (Note 4)	2,050,000	300,000
Property and equipment (Note 5)	1,276,276	1,367,501
Long-term deposits	94,945	102,079
	<u>\$ 5,844,949</u>	<u>\$ 4,561,102</u>
<b>Liabilities and Net Assets</b>		
Current		
Accounts payable and accrued liabilities	\$ 188,713	\$ 142,211
Wages payable	312,968	129,731
Deferred contributions related to operations (Note 6)	607,451	383,499
	<u>1,109,132</u>	<u>655,441</u>
Deferred contributions		
Related to property and equipment (Note 7)	581,239	585,012
Deferred rent liability	348,852	367,188
	<u>2,039,223</u>	<u>1,607,641</u>
Commitments (Note 9)		
Net Assets		
Invested in property and equipment	695,037	782,489
Internally restricted (Note 8)	2,550,000	1,800,000
Unrestricted	560,689	370,972
	<u>3,805,726</u>	<u>2,953,461</u>
	<u>\$ 5,844,949</u>	<u>\$ 4,561,102</u>

**Approved on behalf of the Board:**

\_\_\_\_\_  \_\_\_\_\_ Director

\_\_\_\_\_  \_\_\_\_\_ Director

**WOMEN IN NEED SOCIETY OF CALGARY****Statement of Operations**

For the year ended December 31, 2025

	2025	2024
<b>Revenue</b>		
Thrift stores	\$ 8,692,799	\$ 6,897,261
Donations	1,031,800	908,968
Grants	713,071	814,668
Donation for rent (Note 9, 12)	326,869	326,869
Recycling	220,614	184,304
Recognition of deferred contributions related to property and equipment	187,367	159,396
Interest income	93,595	107,042
United Way	89,935	102,485
Government of Alberta	60,875	99,187
Other income	41,185	37,966
Casino	9,241	60,465
Pick up and delivery	4,031	4,438
	<u>11,471,382</u>	<u>9,703,049</u>
<b>Expenses</b>		
Salaries and wages	6,812,452	6,287,020
Rent and utilities	2,012,927	1,893,643
Thrift stores	442,064	414,694
Amortization	424,460	350,142
Office	248,423	212,285
Advertising and promotion	163,705	68,200
Repairs and maintenance	138,862	104,748
Staff and volunteer recognition and development	126,406	72,981
Program expenses	94,106	170,598
Professional fees	83,087	46,655
Goods and services tax	72,625	62,174
	<u>10,619,117</u>	<u>9,683,140</u>
<b>Excess of revenue over expenses</b>	<b>\$ 852,265</b>	<b>\$ 19,909</b>

**WOMEN IN NEED SOCIETY OF CALGARY**  
**Statement of Changes in Net Assets**  
**For the year ended December 31, 2025**

	2025			2024	
	Invested in property and equipment	Internally restricted	Unrestricted	Total	Total
<b>Balance, beginning of year</b>	<b>\$ 782,489</b>	<b>\$ 1,800,000</b>	<b>\$ 370,972</b>	<b>\$ 2,953,461</b>	<b>\$ 2,933,552</b>
Excess (deficiency) of revenues over expenses	(237,093)	-	1,089,358	852,265	19,909
Purchase of property and equipment with unrestricted funds	149,641	-	(149,641)	-	-
Transfer to restricted fund <i>(Note 8)</i>	-	750,000	(750,000)	-	-
<b>Balance, end of year</b>	<b>\$ 695,037</b>	<b>\$ 2,550,000</b>	<b>\$ 560,689</b>	<b>\$ 3,805,726</b>	<b>\$ 2,953,461</b>

**WOMEN IN NEED SOCIETY OF CALGARY**

**Statement of Cash Flows**

**For the year ended December 31, 2025**

	2025	2024
<b>Operating activities</b>		
Excess of revenues over expenses	\$ 852,265	\$ 19,909
Items not affecting cash:		
Recognition of deferred contributions related to property and equipment	(187,367)	(159,396)
Amortization of property and equipment	424,460	350,142
Deferred rent liability	(18,336)	222,264
	<b>1,071,022</b>	<b>432,919</b>
Changes in non cash working capital items:		
Contributions receivable	20,788	33,797
Accounts receivable	(20,619)	37,579
Goods and services tax recoverable	(5,889)	(6,018)
Prepaid expenses and deposits	(4,675)	269
Accounts payable and accrued liabilities	46,502	(26,094)
Wages payable	183,237	(156,187)
Deferred contributions related to operations	223,952	(205,495)
Cash flow from (used in) operating activities	<b>1,514,318</b>	<b>110,770</b>
<b>Investing activities</b>		
Purchase of property and equipment	(333,235)	(939,287)
Redemption (purchase) of investments	(1,750,000)	1,500,000
Cash flow from (used in) investing activities	<b>(2,083,235)</b>	<b>560,713</b>
<b>Financing activities</b>		
Contributions received related to property and equipment	183,594	386,641
Cash flow from (used in) financing activities	<b>183,594</b>	<b>386,641</b>
<b>Increase (decrease) in cash and cash equivalents</b>	<b>(385,323)</b>	<b>1,058,124</b>
Cash and cash equivalents, beginning of year	<b>2,399,696</b>	<b>1,341,572</b>
<b>Cash and cash equivalents, end of year</b>	<b>\$ 2,014,373</b>	<b>\$ 2,399,696</b>
Cash and cash equivalents are comprised of:		
Cash (Note 3)	\$ 1,070,357	\$ 681,470
Restricted cash (Note 3)	944,016	1,718,226
	<b>\$ 2,014,373</b>	<b>\$ 2,399,696</b>

**Supplementary cash flow information (Note 12)**

# WOMEN IN NEED SOCIETY OF CALGARY

## Notes to Financial Statements

As at and for the year ended December 31, 2025

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### 1. Nature of operations

The Women In Need Society of Calgary (the "Society") was incorporated under the Societies Act of Alberta on May 19, 1992, and is a registered charity under Section 149(1)(f) of the Income Tax Act, and as such is exempt from income taxes.

The Society operates seven (2024 - eight) community-based thrift stores, one bulk buy thrift store, and a donation center, which serve as primary revenue sources. Proceeds from these operations, along with fundraising efforts, support five Community Resource Hubs that provide accessible programs and services to the local community. These hubs offer free essential items to low-income families referred by a network of over 80 partner agencies. Additionally, the Society runs Employment Services Programs across five locations, delivering job readiness training and employment support. Through its operations, the Society actively contributes to the circular economy by repurposing gently used items, reducing waste, and promoting environmental sustainability.

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### 2. Summary of significant accounting policies

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the significant accounting policies summarized below:

#### (a) Revenue recognition

The Society follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Thrift stores, recycling, and delivery revenues are recognized when goods and services are provided, and collection is reasonably assured.

Interest income is recognized as revenue when earned.

#### (b) Cash and cash equivalents

The Society considers all investments with maturities of less than three months to be cash equivalents. Cash that is subject to restrictions, thereby preventing its use for current purposes, is included in restricted cash.

#### (c) Inventory

The thrift stores sell donated clothing, household goods, furniture, and similar items. No value has been assigned to the inventory on hand; see note 2(h).

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**WOMEN IN NEED SOCIETY OF CALGARY**

**Notes to Financial Statements**

**As at and for the year ended December 31, 2025**

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**2. Summary of significant accounting policies (continued)**

(d) Property and equipment

Property and equipment are recorded at cost. Donated property and equipment are recorded at fair market value on the date of contribution if it can be reasonably determined. Property and equipment is amortized over its estimated useful life on a straight-line basis at the following rates:

Motor vehicles	5 years
Computer equipment	3 years
Furniture and fixtures	6 years
Leasehold improvements	5 years
Inventory management system, website development and database	5 years

The Society records a write-down when a capital asset no longer contributes to the Society’s ability to provide goods and services, or that the value of future economic benefits or service potential associated with it is less than its net carrying amount. The excess of the asset’s net carrying amount over its fair value or replacement cost is recognized as an expense in the statement of operations for the applicable fund. Previous write-downs are not reversed.

(e) Deferred contributions

Deferred contributions represent restricted grants and donations received for operating expenses of future periods and for the purchase of property and equipment. Deferred contributions are recognized as revenue as the related expenses or amortization expense is incurred.

(f) Leases

The rental costs incurred under operating lease agreements are expensed on a straight-line basis over the term of the lease. In reduced rent periods the difference from the actual rent amount paid, less any lease inducements received, and the amount expensed is represented as deferred rent liability.

(g) Financial instruments

The Society initially measures its financial assets and financial liabilities at fair value, except for certain non-arm’s length transactions. It subsequently measures all of its financial assets and financial liabilities at amortized cost, except for investments in equity instruments and mutual funds that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized as unrealized gains or losses in the statement of operations.

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## WOMEN IN NEED SOCIETY OF CALGARY

### Notes to Financial Statements

As at and for the year ended December 31, 2025

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#### 2. Summary of significant accounting policies (continued)

(g) Financial instruments (continued)

The financial assets measured at amortized cost include cash and equivalents, contributions receivable, accounts receivable, and investments. The financial liabilities measured at amortized cost include accounts payable and accrued liabilities and wages payable.

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in the statement of operations. The previously recognized impairment loss may be reversed to the extent of the improvement, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the statement of operations.

(h) Donated materials and services

Donated materials and services are recognized only when the fair value is reasonably determined and when the materials and services are used in the normal course of the Society's operations and would have otherwise been purchased. The operations of the Society depend on and require volunteers and donated materials and services. Donated materials during the year were composed of clothing, household goods, furniture, and similar items to be used in thrift store operations as saleable inventory as well as contributed maintenance and repair supplies and services. The value of donated materials and services cannot be reasonably determined, and the donated materials would not have otherwise been purchased and therefore have not been reflected in these financial statements.

(i) Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting year. Accounts receivables are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of capital assets. Accrued liabilities are based on management's estimates. Management determines these estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action. These estimates are reviewed periodically and as adjustments become necessary, they are reported in the statement of operations in the years in which they became known.

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## WOMEN IN NEED SOCIETY OF CALGARY

### Notes to Financial Statements

As at and for the year ended December 31, 2025

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#### 3. Cash and cash equivalents

Included in cash and cash equivalents are amounts which are restricted for the following purposes:

	<u>2025</u>	<u>2024</u>
Program expenditures	\$ 435,164	\$ 212,440
Casino approved expenditures	8,852	5,786
Internally restricted reserve fund (Note 8)	<u>500,000</u>	<u>1,500,000</u>
Total restricted cash and cash equivalents	<u>944,016</u>	1,718,226
Unrestricted cash and cash equivalents	<u>1,070,357</u>	<u>681,470</u>
Total cash and cash equivalents	<u>\$ 2,014,373</u>	<u>\$ 2,399,696</u>

A revolving line of credit has been authorized by Alberta Treasury Branch ("the bank") to a maximum of \$300,000 (2024 - \$300,000) and bears interest, payable monthly, at the bank's prime rate plus 1.25%. No amount is outstanding on the revolving line of credit as at the year end.

The following has been pledged as security:

- A general security agreement covering all assets of the Society.
- Assignment of a guaranteed investment certificate in the amount of \$300,000.

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#### 4. Investments

Investments consist of:

	<u>2025</u>	<u>2024</u>
Guaranteed investment certificates	<u>\$ 2,050,000</u>	<u>\$ 300,000</u>

The guaranteed investment certificates bears interest from 1.90% to 2.50% (2024 - 2.75%) with maturity dates from March 30, 2026 to November 27, 2026. The investments are internally restricted, see note 8.

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**WOMEN IN NEED SOCIETY OF CALGARY****Notes to Financial Statements**

As at and for the year ended December 31, 2025

**5. Property and equipment**

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	<b>Cost</b>	<b>Accumulated Amortization</b>	<b>2025 Net Book Value</b>	<b>2024 Net Book Value</b>
Motor vehicles	\$ 443,804	\$ 271,287	\$ 172,517	\$ 61,607
Computer equipment	504,613	478,665	25,948	36,757
Furniture and fixtures	932,261	637,472	294,789	276,291
Leasehold improvements	1,788,326	1,093,831	694,495	891,896
Inventory management system, website development and database	285,261	196,734	88,527	100,950
	<b>\$ 3,954,265</b>	<b>\$ 2,677,989</b>	<b>\$ 1,276,276</b>	<b>\$ 1,367,501</b>

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**6. Deferred contributions related to operations**

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	<b>2025</b>	<b>2024</b>
Balance, beginning of year	\$ 383,499	\$ 588,994
Contributions received	1,306,684	1,014,507
Contributions recognized as revenue	(1,082,732)	(1,220,002)
	<b>\$ 607,451</b>	<b>\$ 383,499</b>

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**7. Deferred contributions related to property and equipment**

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	<b>2025</b>	<b>2024</b>
Balance, beginning of year	\$ 585,012	\$ 357,767
Contributions received	183,594	386,641
Contributions recognized as revenue	(187,367)	(159,396)
	<b>\$ 581,239</b>	<b>\$ 585,012</b>

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## WOMEN IN NEED SOCIETY OF CALGARY

### Notes to Financial Statements

As at and for the year ended December 31, 2025

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#### 8. Internally restricted net assets

The Board of Directors has designated \$2,250,000 (2024 - \$1,500,000) for the Operating Reserve Fund and \$300,000 (2024 - \$300,000) for the Growth and Sustainability Fund. Interest earned on the internally restricted net assets has been approved for use in general operations by the Board. During the year, the Board of Directors approved the transfer of \$750,000 (2024 - \$nil) of unrestricted funds to internally restricted net assets. The total internally restricted net asset balance as at December 31, 2025 is \$2,550,000 (2024 - \$1,800,000).

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#### 9. Commitments

The Society's total obligations under various property lease agreements, exclusive of occupancy costs, are as follows:

2026	\$ 1,404,999
2027	1,354,479
2028	861,600
2029	867,396
2030	884,112
Subsequent	<u>2,975,379</u>
	<u>\$ 8,347,965</u>

The landlord of one of the locations has agreed to pledge an annual gift equal to the basic rent of \$311,304 plus GST for a 10-year period ending June 30, 2031. The annual pledge has not been included as a reduction in the above annual commitments, if included, the total property lease commitments disclosed above would be reduced by \$1,712,304.

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#### 10. Fundraising expenses

As required disclosure under Section 7(2) of the Regulations of the Charitable Fund-Raising Act of Alberta, expenses in the amount of \$92,175 were incurred in the year ended December 31, 2025, (2024 - \$34,414) for the purposes of soliciting contributions. The total amount paid for the year ended December 31, 2025, as remuneration to employees of the Society whose principal duties involve fundraising was \$382,814 (2024 - \$358,599).

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#### 11. The Women in Need Society Fund

The Calgary Foundation holds endowment funds for the Society. The Women in Need Society endowment fund was established in 1995 to support general operations. In the current year, \$3,443 (2024 - \$3,189) was received from The Calgary Foundation in relation to the Women in Need Society Fund. The market value of the endowment fund at December 31, 2025 was \$71,304 (2024 - \$68,855).

All capital contributions in the Fund are to be held by the Calgary Foundation in perpetuity for the Society. Final authority over the disbursement of all amounts relating to this fund rests with the Calgary Foundation. As a result, the total fund amount is not recorded in the books of the Society.

## **WOMEN IN NEED SOCIETY OF CALGARY**

### **Notes to Financial Statements**

**As at and for the year ended December 31, 2025**

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#### **12. Supplementary cash flow information**

The Society received a contribution during the year of \$326,869 (2024 - \$326,869) in exchange for rent for the period from July 1, 2025 to June 30, 2026, of which \$163,435 (2024 - \$163,435) is included in prepaid expenses and deferred contributions related to operations as at December 31, 2025.

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#### **13. Financial instruments**

The Society's use of financial instruments and its exposure to risks associated with such instruments arises out of its normal course of operations and investing activities. Operations are located in Calgary. The Society is not exposed to significant market or liquidity risks.

##### **Credit risk**

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Society is exposed to credit risk from contributions receivable from funders. However, the Society has a significant number of funders which minimizes concentration of credit risk.

The Society is also exposed to credit risk on cash and cash equivalents and investment deposits. However, the Society minimizes this risk by holding its deposits with creditworthy Canadian financial institutions.

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